



This is to certify that

**Nemco Ltd**  
is a Member of  
**ADS Group Limited**

Advancing UK Aerospace, Defence, Security  
and Space Industries, globally.

This membership expires on

31 December 2022

A handwritten signature in blue ink, appearing to read 'Julian Whitehead'.

**Julian Whitehead**  
ADS President

A handwritten signature in black ink, appearing to read 'Kevin Craven'.

**Kevin Craven**  
ADS CEO

**Membership Number: 3487**